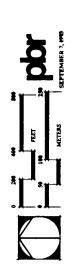
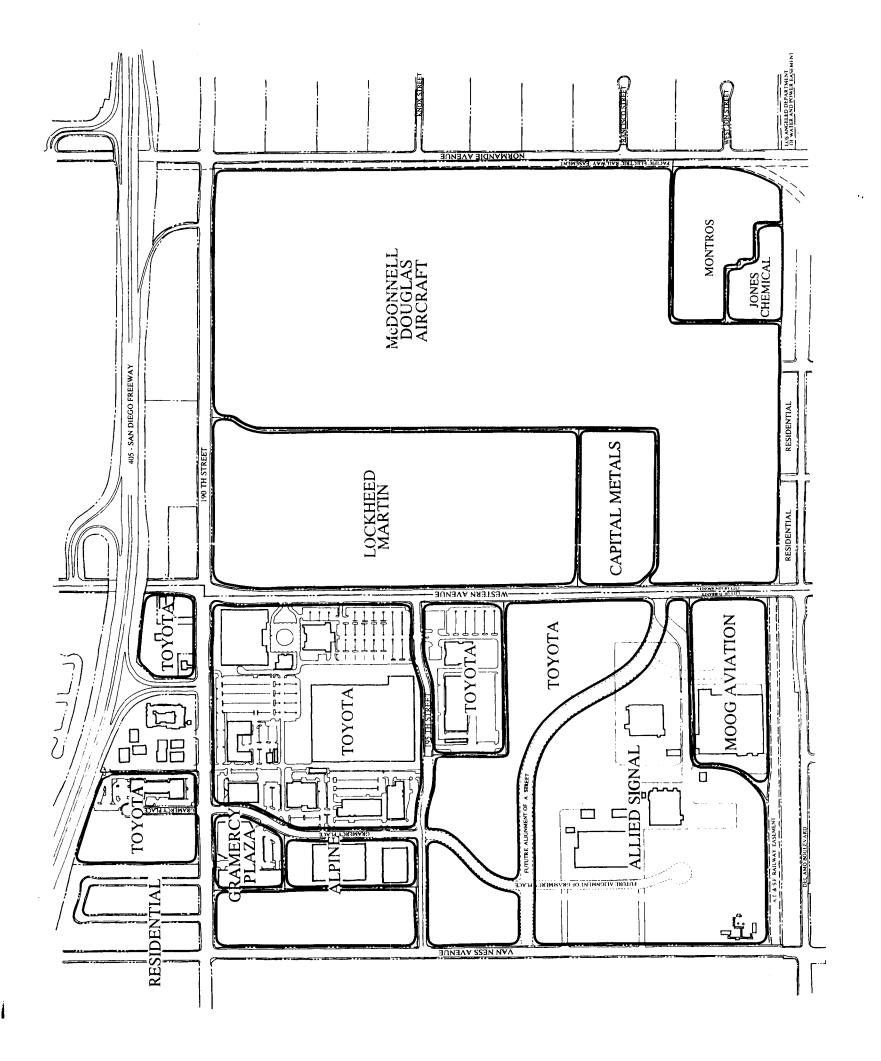


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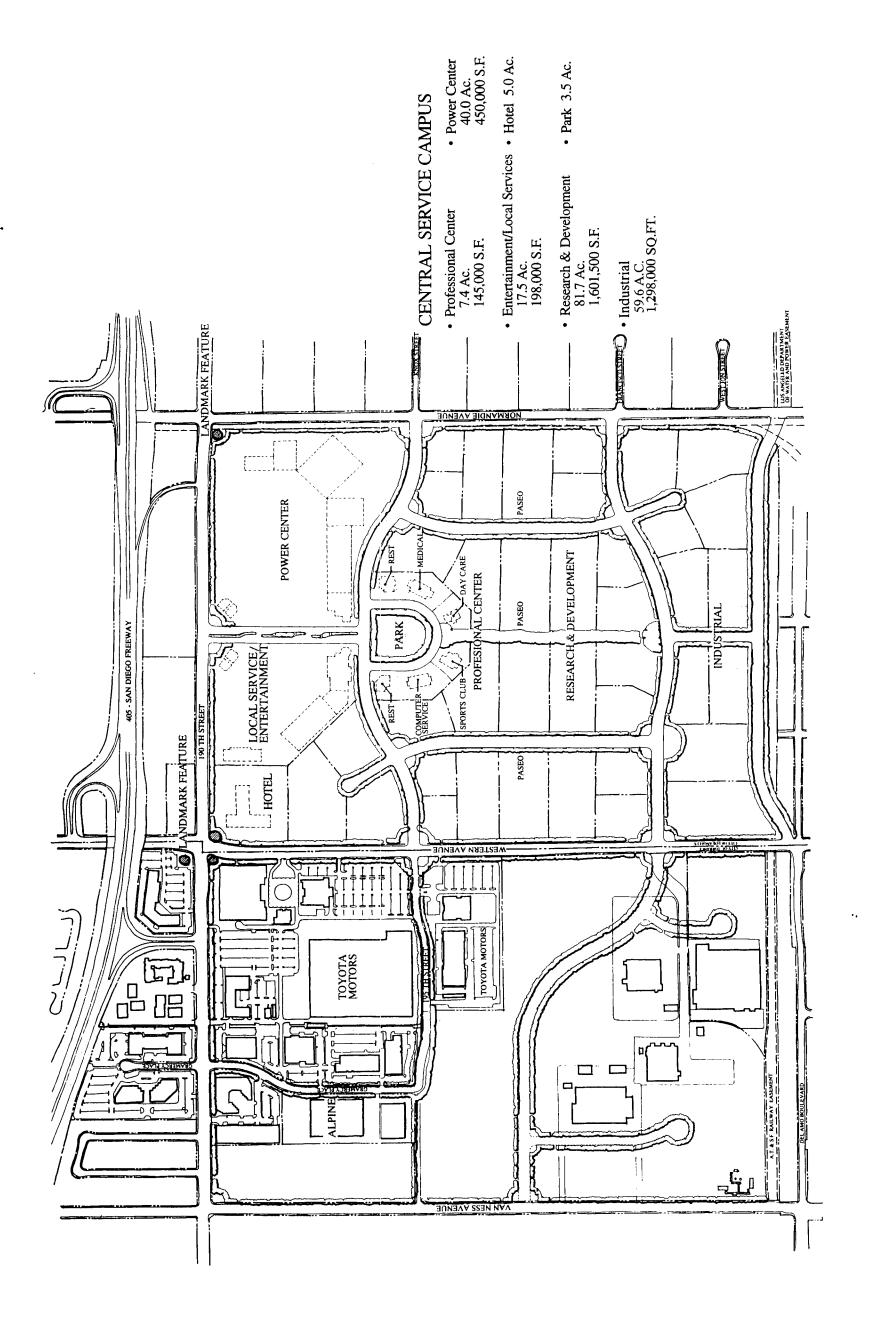
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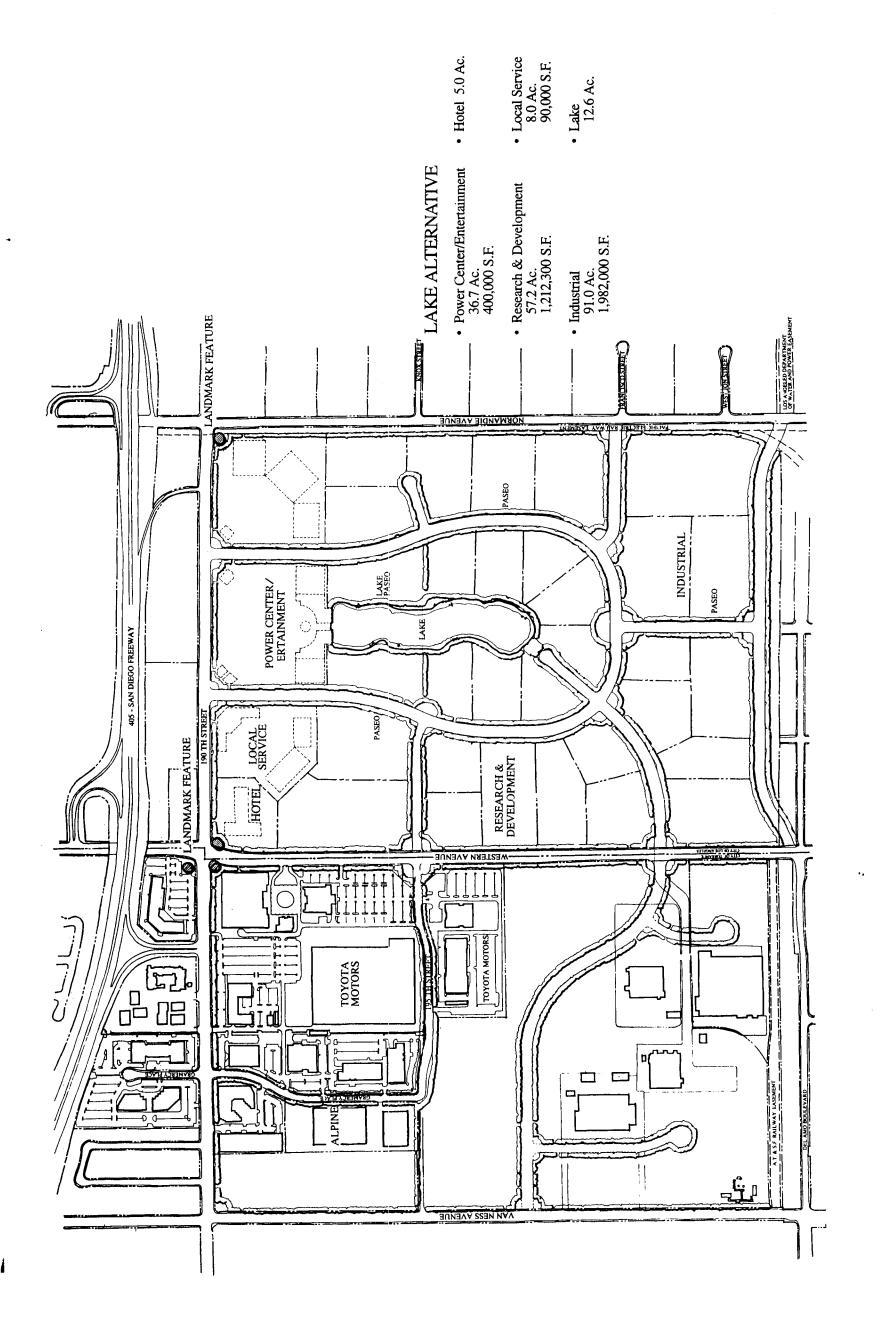
Owmer Parcel Map.
Harbor Gateway Master Plan Gascon Mar Ltd.



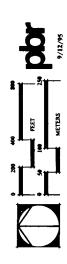


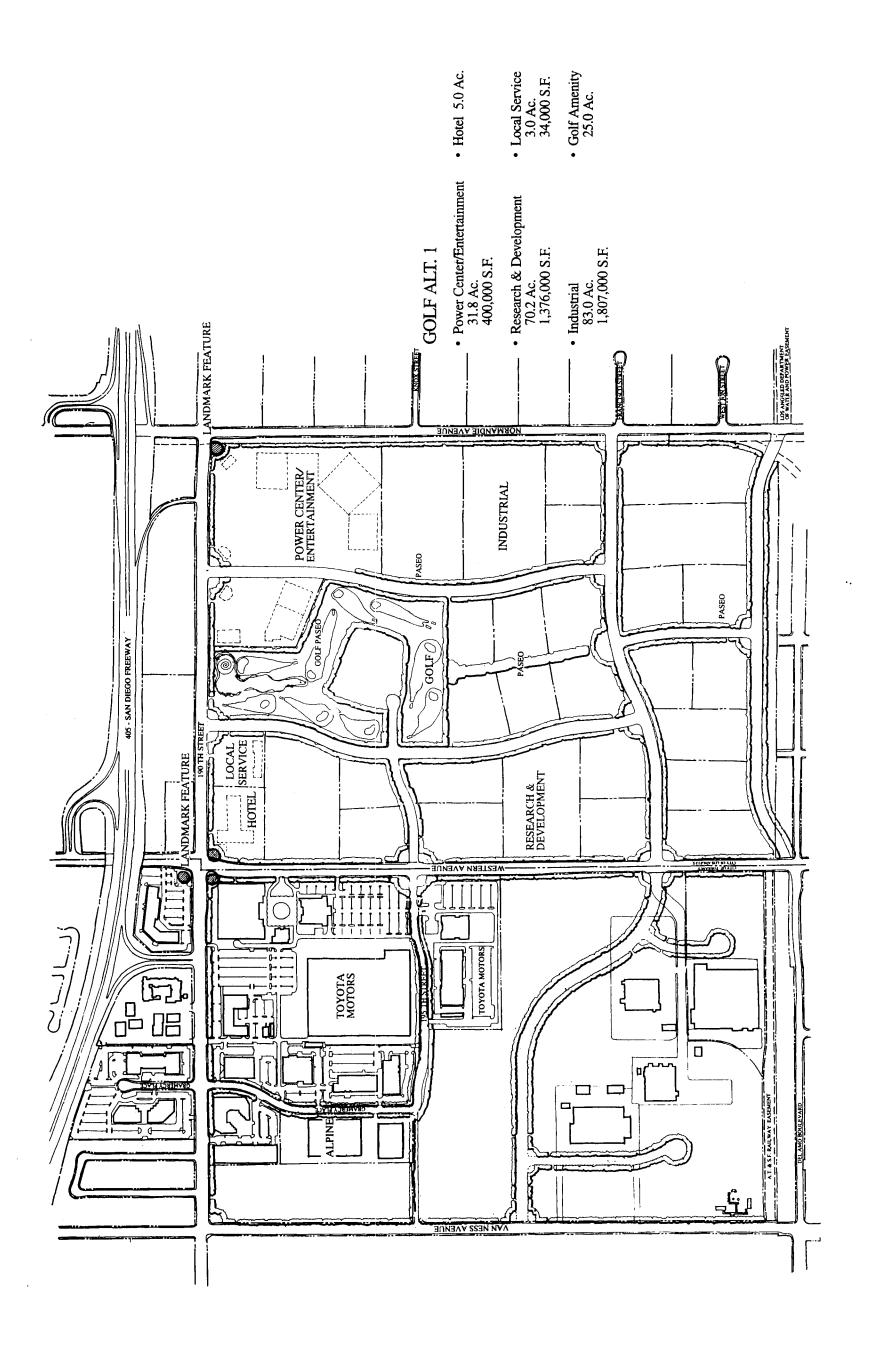
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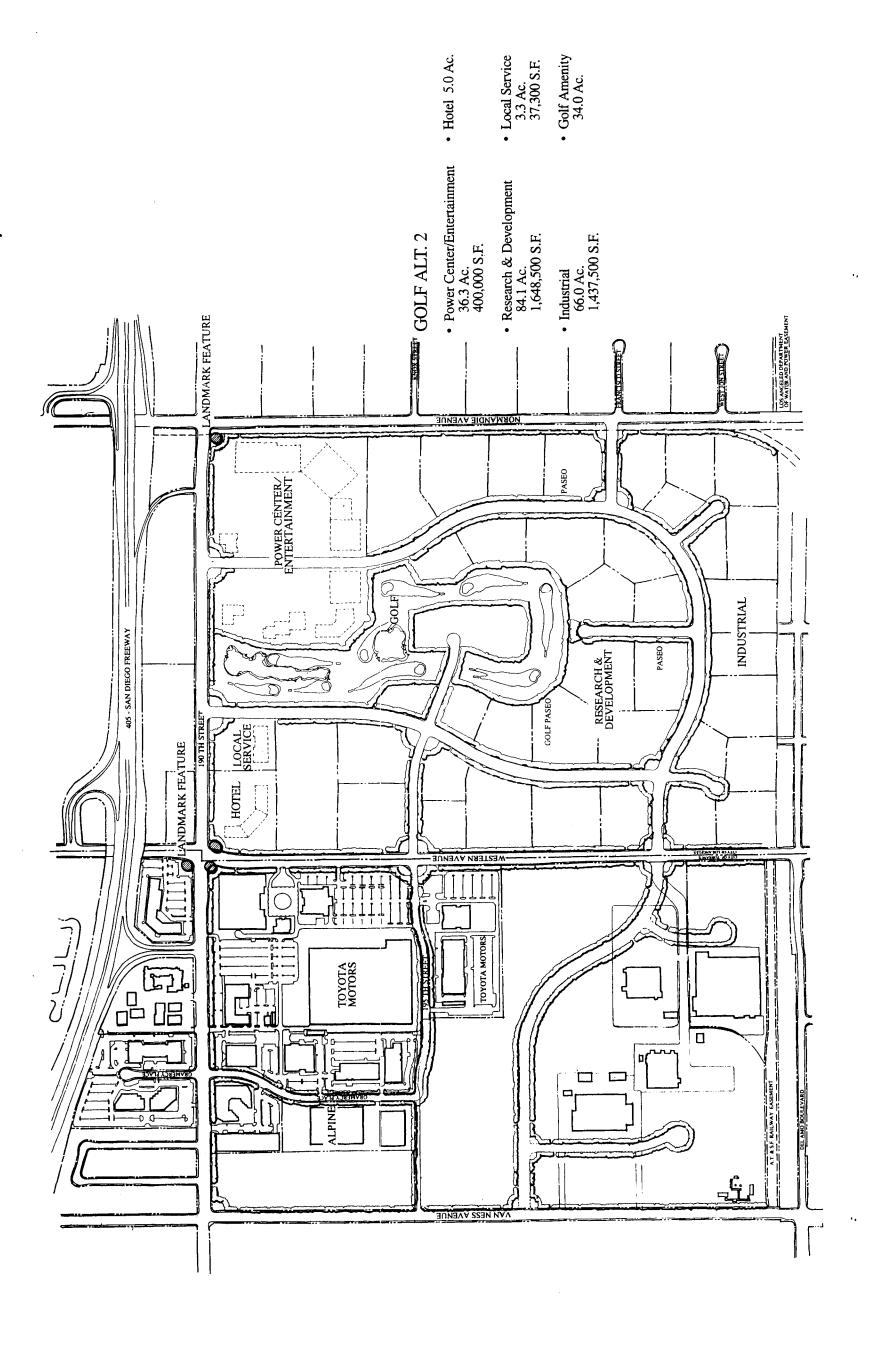
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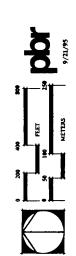


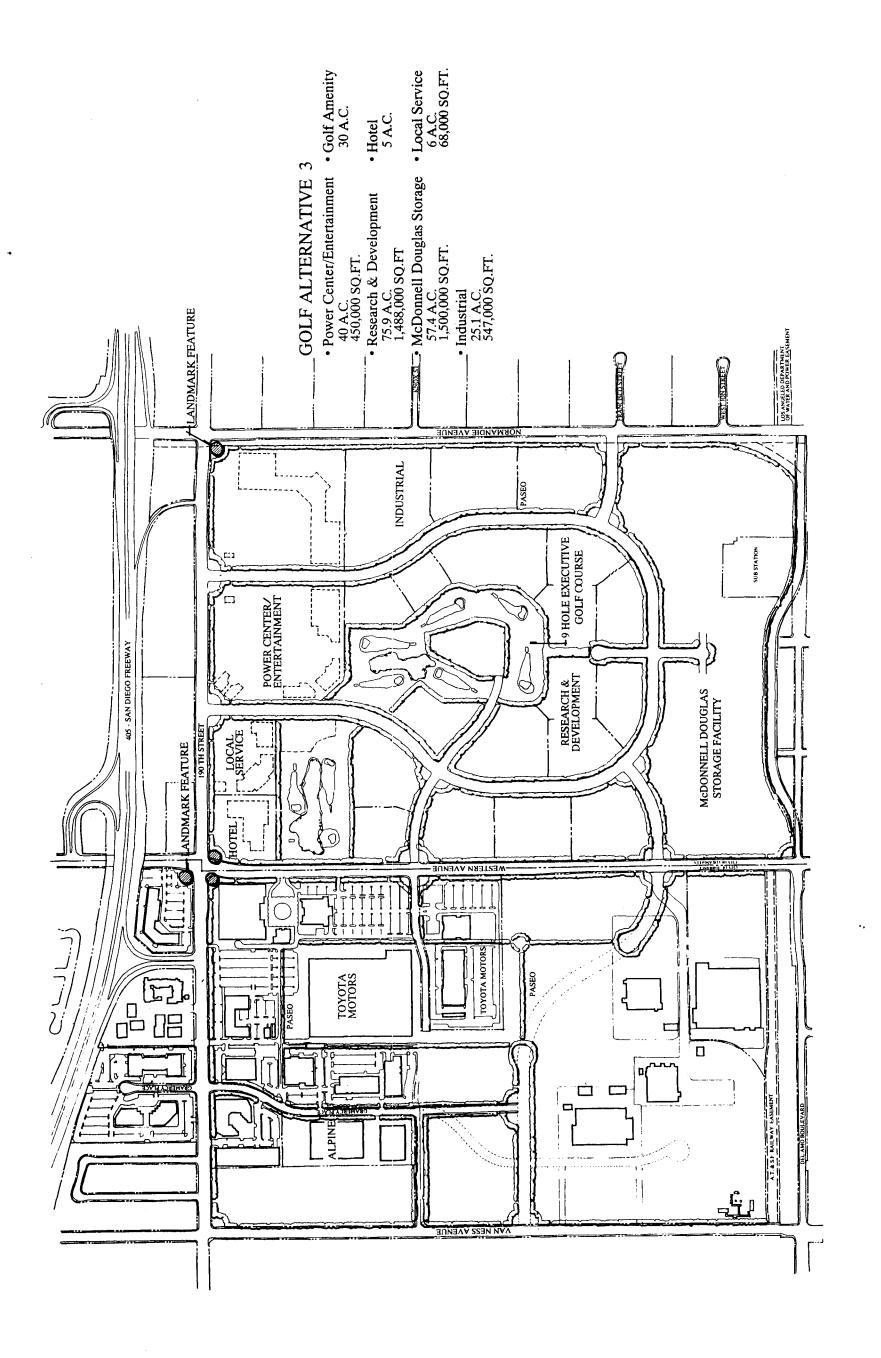
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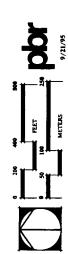


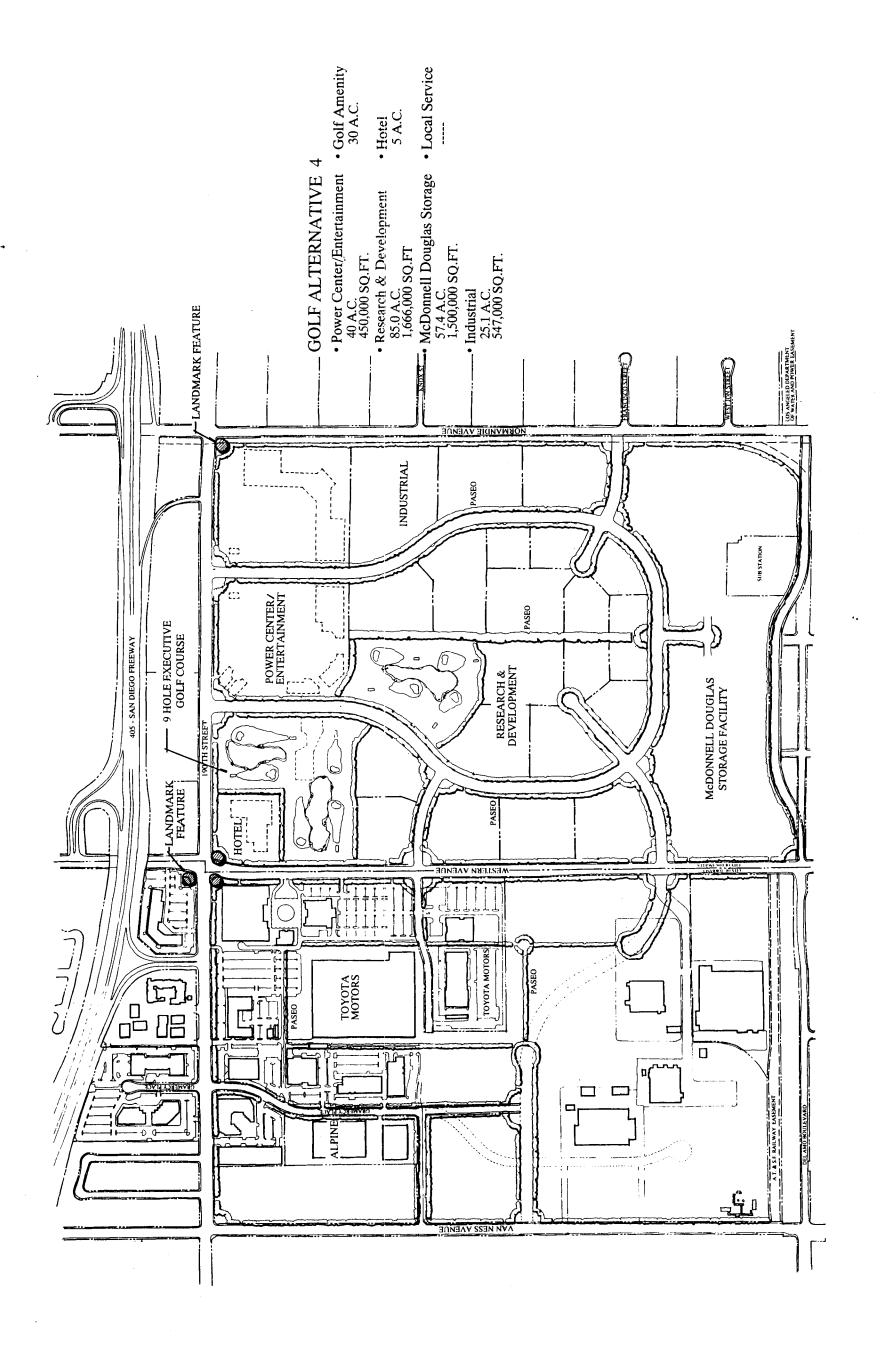
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Harbor Gateway Master Plan Gascon Mar Ltd.



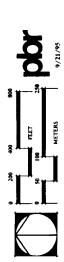


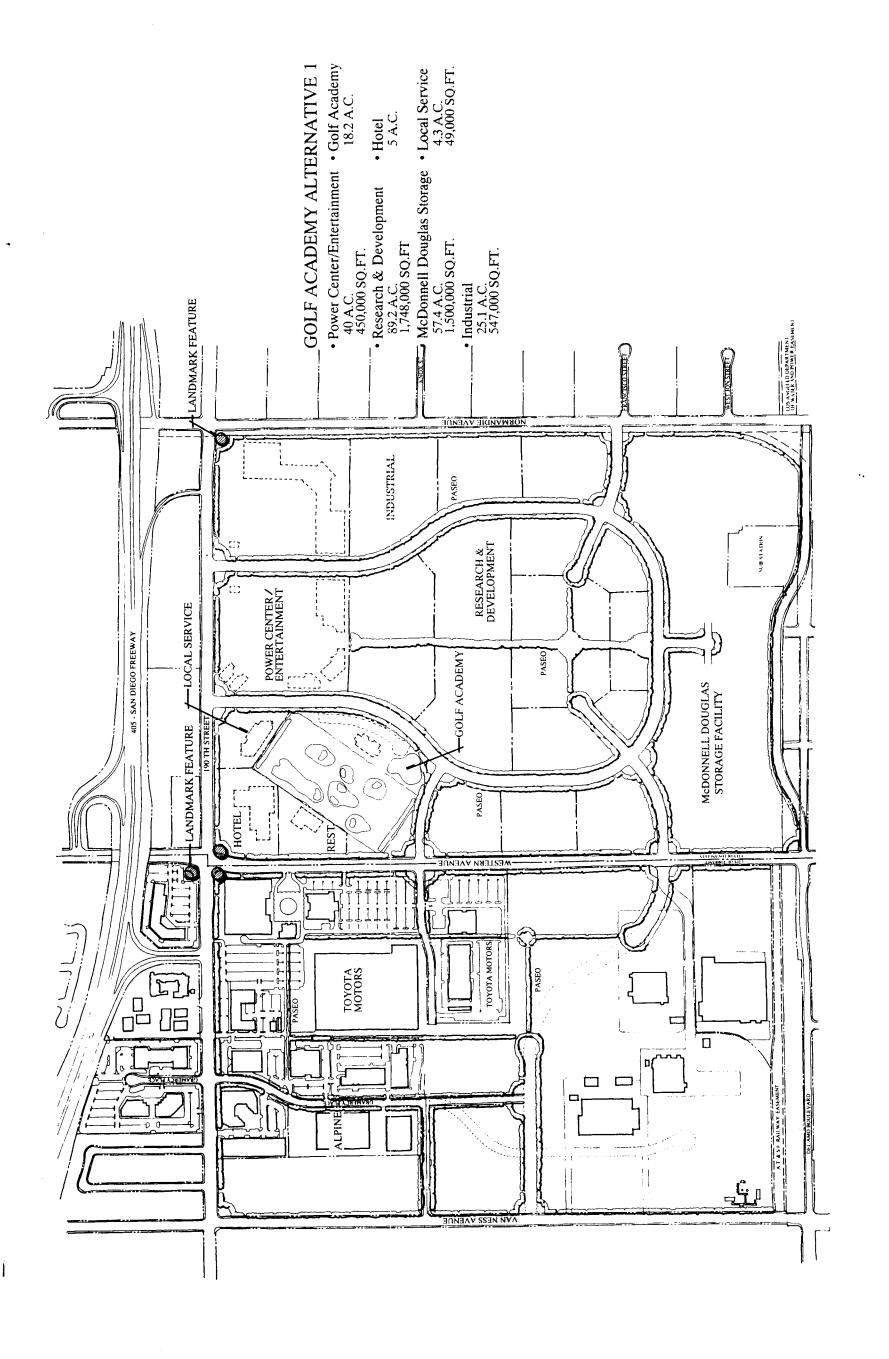
Golf Alternative 3
Harbor Gateway Master Plan
Gascon Mar Ltd.



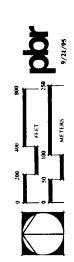


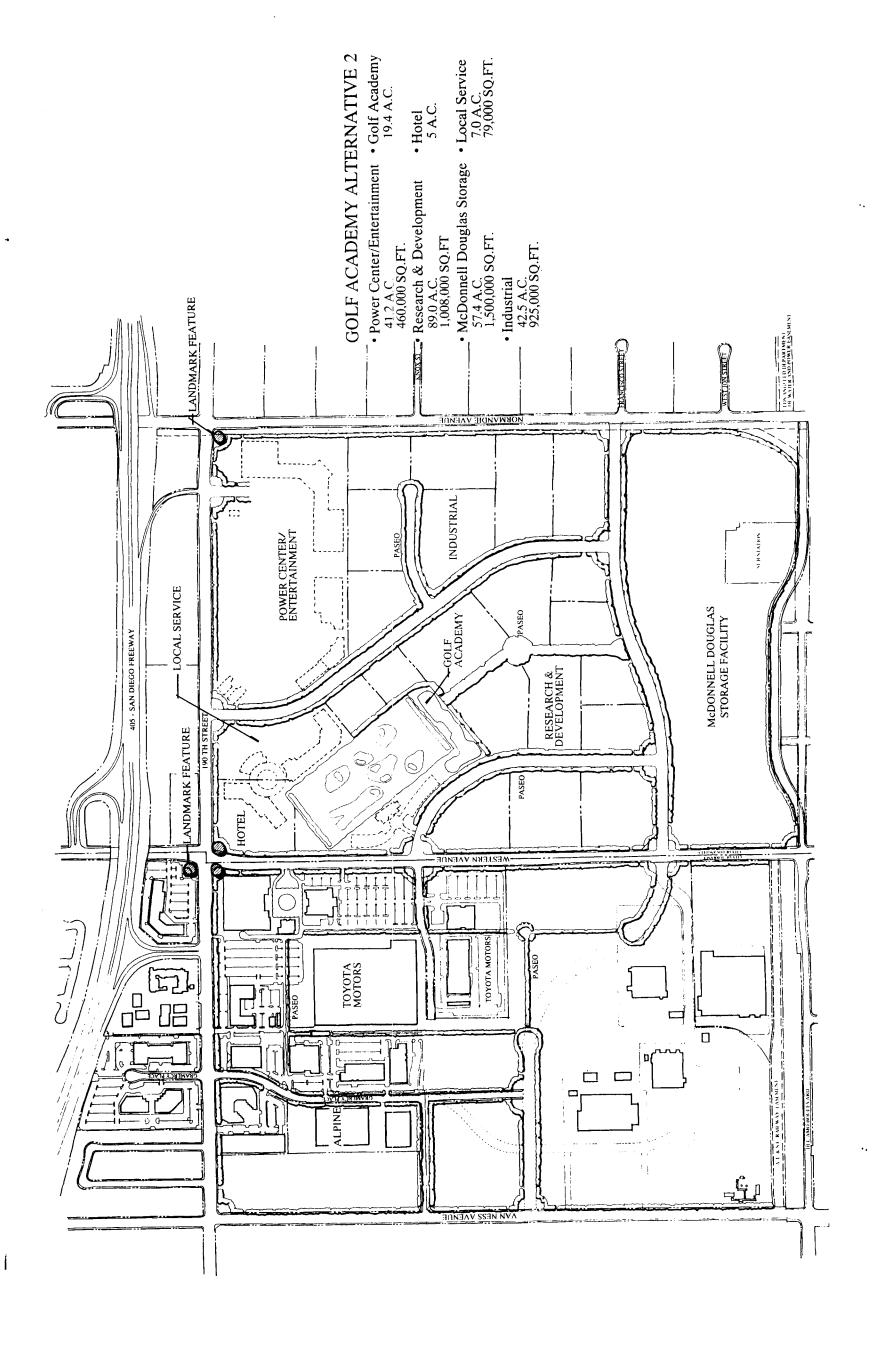
Golf Alternative 4
Harbor Gateway Master Plan Gascon Mar Ltd.



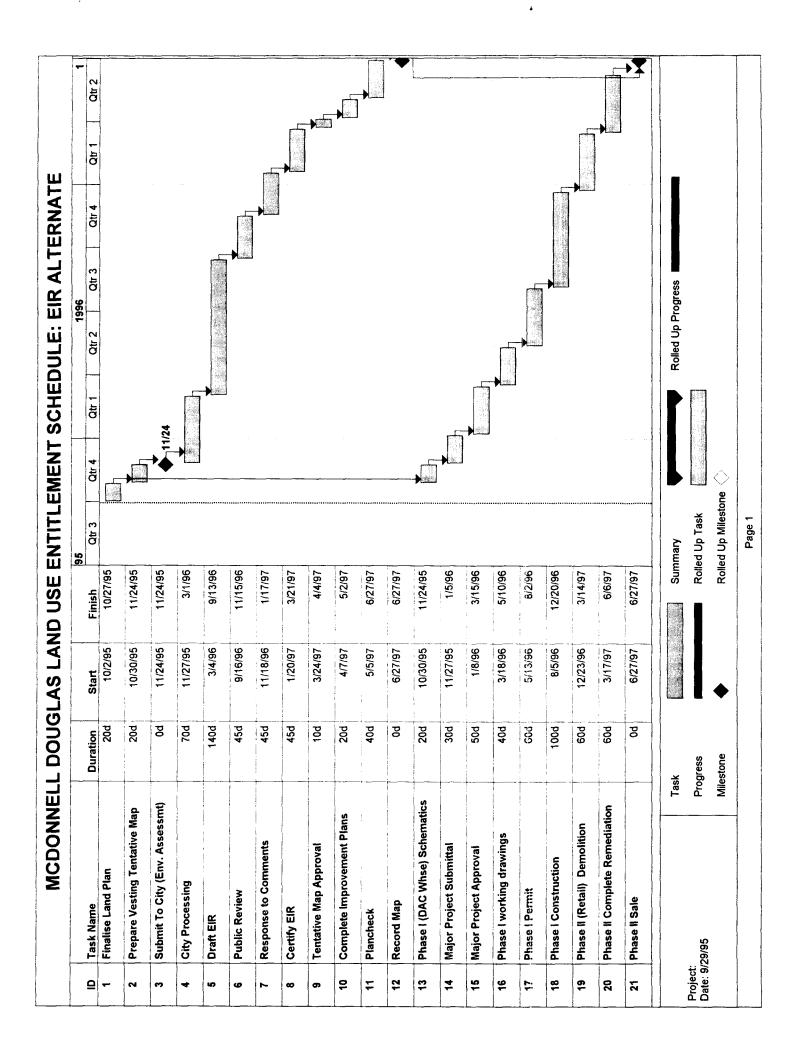


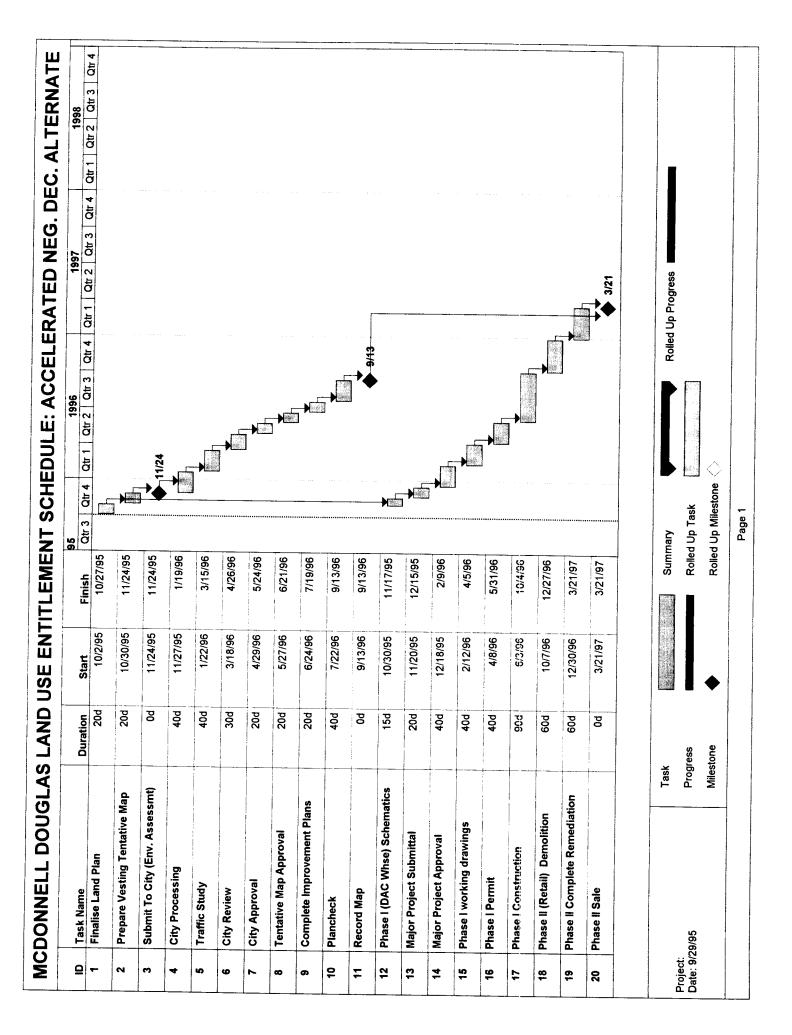
Golf Academy Alternative l Harbor Gateway Master Plan Gascon Mar Ltd.





Golf Academy Alternative 2 Harbor Gateway Master Plan Gascon Mar Ltd.





MEETING MEMORANDUM

TO:

TOM MOTHERWAY

FROM:

TOM OVERTURF

DATE:

SEPTEMBER 25, 1995

SUBJECT: TO

TORRANCE

Attending: Alan Mackenzie, Mike Russell, Phil Cyburt and Tom Overturf

- 1. Alan reported that meetings with City Planning Staff show ambivalence on part of City. They feel that any project is better than no project. Lockheed Martin is pushing hard to get their plan approved and probably will get it done.
- EIR is required in any case.
- Likely tenants are <u>Walmart</u> and a <u>Theater Complex</u> (AMC).
- 4. Possibly a 100-150,000 S.F. <u>Incredible Universe</u> with other minor anchors possibly.
- 5. He's already met with a potential new tenant of great significance <u>IWERKS</u> out of Burbank Display Facility plus Technology Entertainment and Office:
 - A. 100,000 S.F. Manufacturing possibly in existing building No. 66.
 - B. 30 -50,000 S.F. Office possibly in existing building No. 66.
 - C. 50,000 S.F. Display possibly in existing building No. 66.
 - D. They've just completed a new casino in New Jersey with Visual Reality, IMAX Theater, 2 other "rides" and a big food service, etc. Similar to Visual Reality at LUXOR. Next step is to take an architectural plan to IWERKS at estimated cost of \$5,000.
- 6. Other potential tenants:
 - A. Service Merchandise 60-70,000 S.F.
 - B. Sportsmart (type) 60-70,000 S.F.
- 7. All agreed that key issue now is Lockheed Martin's land value estimated at \$9-\$9.50 after remediation.
 - A. Toyota paid \$8.50/S.F. for 40 acres recently.
 - B. 50 acre deal at \$8.35/S.F. now in escrow with Allied Signal.

Tom Motherway Torrance September 25, 1995 Page Two of Three

- 8. Reviewed two plans by PBR, showing about 50-55 acres on south part of site for new MDC warehousing, probably in increments of 200,000 S.F. for aftermarket DAC Warehouse/Building 236 was at 37-43¢ with high-tech, automated warehousing to minimize land and floor area.
- 9. Probably makes sense for MDC/DAC to outsource Logistics as soon as possible to control costs.
- Should also consider in more detail establishing a Redevelopment Area risks could outweigh rewards especially if City will negotiate entitlement mitigations anyway.
- 11. When plan is done, contact <u>Dan Garcia</u> (Warner Bros.) on Planning Commission and other key political figures to sell importance and advantages to our plan versus the Lockheed Martin Plan.
- 12. MDRC must decide quickly whether or not to push ahead to a plan submittal in direct competition for City approval and tenant leases.
- 13. All agreed to assume we would move ahead upon completion and approval of this Initial Plan by MDRC, DAC, Toyota and Allied Signal. This will be necessary to dispel Lockheed Martin's contention to the City that we are just spoilers not ready to exert a positive planning and development influence in the area.
- 14. MDRC/DAC needs to spend some time soon to review DAC's/MDA's storage requirements, potential design solutions, and economic issues so we can agree on response to attached plans.

TAO:kk KKT01607

Attachment

cc: Dan Summers
Steve Bissett
Dan Prescott
Phil Cyburt
Steve Barker
Mario Stavale
Merle Pautsch



IWERKS CORPORATE INTRODUCTION

Iwerks Entertainment was created in 1986 to develop software driven attractions for the out-of-home entertainment market. The company designs, manufactures and installs attractions such as Motion Simulation, Giant Screen, Virtual Reality and custom theatres such as 3-D and 360 Degree. Iwerks has become a leading producer of software driven attractions and is currently pushing the frontiers of interactive media and virtual reality with exciting new product introductions such as Virtual AdventuresTM.

The Iwerks Entertainment mission is to continue as a leader in the creation of unique software based attractions and continue the development of new entertainment technologies for the out-of-home market.

In May of 1994, Iwerks acquired simulation competitor Omni Films International. Iwerks will market Omni's products which include the Omni Cinema 180® and the Omni Motion Master, Freedom Six and Gemini 6 simulation theatre systems. Additionally, Omni will add key sales personnel and technical expertise to the Iwerks Organization, thereby increasing the company's competitive edge in several key foreign territories.

The company has installed or contracted theatres at over 175 sites worldwide, primarily in theme parks, world fairs, educational institutions and visitor centers.

In addition to the industry's largest library of films, Iwerks Studios produces and distributes many films. For example, Iwerks produced a 3-D film, and provided the 3-D theatre system for Busch Gardens in Williamsburg, Virginia. Ten Turbo Ride theatres provided for five Paramount Parks, feature an Iwerks produced version of Days of Thunder. Iwerks has also produced the first simulation attraction for Six Flags which included producing a simulation film and theatre based on the movie The Right Stuff.

Iwerks Entertainment's initial public offering was in October 1993 (NASD: IWRK). This offering, coupled with our strategic alliances with Itochu Corporation, and Creative Artists Agency (CAA) have created a financially stable company capable of creating the most unique and exciting attractions.

Cinetropolis TM

In January 1994, Iwerks launched a new generation of out-of-home entertainment, unveiling the world's first Cinetropolis, a software-driven entertainment center which blends large screen formats, simulation and virtual reality technology at Foxwoods Resort Casino outside Ledyard, CT. This will be followed by Iwerks second Cinetropolis opening in Chiryu, Japan in November of 1994. The Cinetropolis concept is to create mini-technology-based urban entertainment centers combining software-driven attractions with retail and restaurant venues. These complexes feature the Iwerks Giant Screen, Turbo Ride, Cinedrome 360 and Virtual Reality attractions and are designed to change about every four months.

Iwerks Giant ScreenTM

The company's cornerstone product is a giant screen film system called "Iwerks 870." The process uses a film frame which is six times larger than conventional 35mm and operates at a frame rate of 30 frames per second (fps), 25% faster than standard. The result is a brighter and clearer image that is presented on giant screens up to 60 feet high and 80 feet wide. Iwerks has successfully opened its first 1570 theatre

in Zion National Park in Springdale, Utah. The Iwerks 1570 is an exciting entry into the giant screen arena, and for screens over 18 meters (60 ft.) high, the 1570 system will project a clear, bright image with is large frame size.

The "Iwerksphere 870TM" domed theatre, where the image is projected around the viewer and overhead, is popular in cultural centers and museums.

Iwerks 3-D attractions now offer a fourth dimension of fog, mist and rain to create an experience you can touch and feel. "Haunts of the Olde Country," is one such attraction produced by Iwerks for Busch Gardens, Williamsburg, Virginia.

Turbo Ride™

An extension of the Iwerks 870TM giant screen is the Iwerks Turbo TourTM Theatre, a "ride simulation" experience which synchronizes hydraulically actuated seats with the giant screen image. Turbo TourTM puts the audience in the middle of the movie action creating the ultimate ride adventure. Since its inception in 1989, the Turbo RideTM theatre has been a high growth product for the company, and with the addition of Omni, Iwerks will gain a variety of motion bases, pre-existing theatres, and a large simulation film library including Alpha One Cowboy and Jake Brakin'.

360 Degree

All Iwerks 360TM products present a full cylindrical image to a standing audience, capturing places and experiences in ways that no "flat screen" theatre experience can. Iwerks 360TM uses nine 35mm projectors to present its image.

The company's newest 360° product, Cinedrome™ 360, features far better economics, smaller cameras and the ability to convert a wide array of existing film/video software to a multi-screen 360° format.

Virtual Reality

Iwerks teamed with Evans & Sutherland, pioneers in real-time flight simulation technology, to introduce one of the most advanced entertainment technologies yet developed. Virtual AdventuresTM is a high capacity, real-time interactive product with 3-D, high resolution graphics. A six person vehicle interacts with other vehicles on a journey through worlds never-before-seen. The first Virtual AdventuresTM is the feature attraction at Nauticus, the National Maritime Center in Norfolk, Virginia and was opened in the Summer of 1994.

Iwerks Studios

An in-house production team oversees the making of custom software for special customer needs and the ongoing development of library software for general distribution to Iwerks theatres. Iwerks current library has expanded to include such titles as: $RoboCop^{TM}$:The Ride, Supersonic Flight and The Right Stuff. The latest Iwerks release, Dino Island, a computer generated simulation film, is currently playing in several Iwerks theatres around the world.

Iwerks Touring Technologies

Iwerks successful Turbo RideTM attractions spawned a new line of portable touring simulation theatres called ReactorTM. Newport Beach, California based Iwerks Touring Technologies tours Reactors, 18-seat portable motion simulation theatres which utilize Sony High-Definition video laser technology. ReactorTM debuted in 1992 and eleven are currently touring throughout the United States and soon Europe and Asia.

ReactorTM offers sponsorship opportunities to connect product and promotion. In 1993 two ReactorsTM crossed North America as part of a nationally sponsored tour by PepsiCo. AT+T is presently sponsoring "Virtually There, an Adventure in Motion".

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